CONSUMER JOURNEYS

BENEFIT OF CONSUMER JOURNEYS
Investigation of the consumer journey is crucial for brands seeking to identify critical points in the purchase process influencing consumer decision making.
Interest in consumer journey research has increased rapidly in recent years among those seeking to understand the complex purchase process in today’s digital world. From connecting on social media to online shopping, consumers are experiencing increasing opportunities to interact with brands. The world of brick-and-mortar shopping has not disappeared, but it is increasingly integrated with the online shopping experience.

This white paper provides an overview of consumer journey research, focused on both qualitative and quantitative methodologies as well as its tactical and strategic use.
WHAT IS THE CONSUMER JOURNEY?

A consumer journey maps the process by which consumers think, learn, and decide to purchase a product or service.

Traditional consumer journeys charted decision making inside brick-and-mortar stores with an emphasis on understanding how the retail experience impacted the purchase process. This limited view of path to purchase solely explored consumer interactions with in-store touchpoints (e.g. shelving, staff interactions, signage, etc.) as well as the influence of brand perceptions on product consideration. The journey was commonly depicted as a simple, linear process where brands controlled their image and reputation through carefully crafted consumer messaging.

Today's consumer journey is no longer a linear process but splintered with multiple touchpoints across websites, mobile devices, traditional media channels, and retail locales. This rapid evolution requires re-evaluating the touchpoints consumers encounter when interacting with brands and how social conversations influence brand perception.

Focused yet holistic marketing research can help brands develop meaningful relationships with consumers among a complex myriad of touchpoints.
WHY IS MAPPING THE CONSUMER JOURNEY IMPORTANT?

An analysis of the consumer journey illuminates the touchpoints consumers encounter and highlights opportunities for increasing engagement to build lasting consumer relationships.

Shifts in the retail marketplace has sparked both an increase in the desire for personalization and a greater focus on the overall consumer experience. Consumers no longer simply receive product information directly from brands—they actively seek out and interact with messaging through a wider network of related touchpoints. As the consumer-brand dynamic continues to ebb and flow, it is critical to understand the complex network of touchpoints consumers encounter in their search for a desired product or service. Each touchpoint is a brand engagement opportunity influencing product affiliation and subsequent purchase.

A comprehensive consumer journey research engagement can answer questions about when, where, and how consumers consider brands, products, and services and prioritize strategies for engagement during influential journey touchpoints, as well as understanding the drivers and emotions behind each touchpoint and consumer action.
WHAT ARE THE STAGES OF THE CONSUMER JOURNEY?

While the exact steps of the consumer journey can vary widely depending on factors such as category or consumer segment, they can be simplified into three main stages:

**PRE-SHOPPING**

- **Need Spark**
  The need to purchase is sparked. Inspiration can come from multiple sources including replacing an item, social media, recommendation, or simply novelty-seeking.

- **Discovery**
  Consumers gather information across multiple media and in-person platforms. They are open-minded and seek information and inspiration.

- **Browse**
  Consumers browse items, brands, stores, media and in-person platforms.

- **Identify**
  Consumers seek a specific product, service, brand, or product.

**RETAIL EXPERIENCES**

- **Omnichannel**
  The retail experience is a dynamic relationship between multiple channels and influences.

- **Compare**
  Consumers seek options and alternatives, leveraging the Omnichannel. They are focused and seeking the potential best combination of product, price, and configuration.

- **Mindset**
  Environmental factors may influence browsing, research, and purchasing behaviors in the retail and online environment. How consumers perceive their experience and environment, the “consumer mindset,” can alter their interactions and experiences with touchpoints.

**POST-PURCHASE**

- **Consume**
  Consumers use and enjoy their purchase, often fostering a desire to connect with the brand post-purchase to enhance their experience.

- **Share**
  Consumers share their experience with others through word of mouth, product reviews, and posting on social media. They are eager to advocate and co-create.
WHAT ARE THE STEPS IN DESIGNING THE CONSUMER JOURNEY?

Consumer journey research itself is a dynamic process that can fit a range of research objectives, markets, and industries. The following steps represent a broad framework to design a customized consumer journey:

**STEP 1:** Identify Your Consumer
Understand key characteristics of the consumer and how they interact with brands.

**STEP 2:** Preliminary Research
Review existing marketplace data to identify emotions, frustrations, and points of interest along the consumer journey.

**STEP 3:** Hypothesis
Develop a general framework of a consumer journey based on preliminary research.

**STEP 4:** Understanding the Consumer Experience
Observe consumer interactions. Identify common emotions and need-states that motivate consumers to move from one step to another.

**STEP 5:** Mapping
Identify common touchpoints. Show general patterns of decision making. Outline these steps and the emotions, goals, or needs that represent them.
RETAIL CHANNELS AND CONSUMER JOURNEY RESEARCH

Consumer journey research can be conducted in multiple retail channels, both online and in brick-and-mortar locales. Most consumer journey research includes exploring retail spaces, as consumers interact with a multitude of resources and channels (apps, emails, texts, user reviews, store displays, advice from retail associates, etc.) when researching products or completing a purchase.

It is important to identify all the touchpoints that influence consumers’ shopping experience and direct their path to purchase. Though conventional wisdom suggests if a person begins seeking a product in one place, such as a website, they will complete their purchase online, this is not always the case. Many consumers are first influenced by a trigger such as an advertisement or text message about a sale that piques interest in a product or service. The trigger sets off a chain reaction that could take the consumer online to do more research or to a retail location to view the product in person.

Because consumer journey steps can be fluid and transition between channels, it is increasingly important to explore both the online and brick-and-mortar experience, the “omnichannel.”
W5 takes a holistic approach to consumer journey analysis to determine what consumers are feeling, thinking, and doing during each stage of the process. We investigate not only the purchase path for our clients' brand, product, or service but also consumers' shopping behaviors and interactions with competitors' offerings. Observing the consumer journey outside a brand's central ecosystem allows W5 consultants to conduct a comparative analysis of the marketplace, identifying overarching category trends and themes that shape consumer behaviors and their expectations.

The collection and analysis of information W5 gathers through our multi-phased research approach is driven by understanding the cultural, category, and brand trends that influence consumer behavior specific to the client's brand. Through our analysis we also illuminate any tension or pain points consumers face during their journey, resulting in decisions that lead them down a given path. Defining consumer tensions is critical to ease pain points leading to an actively engaged consumer who can eventually integrate into a brand's sphere of influence.
**FIRST** List and Sort
W5 lists all the activities, behaviors, and touchpoints when researching participants’ path to purchase.

**NEXT** Organize
Review existing marketplace data to identify emotions, frustrations, and points of interest along the consumer journey.

**THEN** Analyze
As a final step, W5 assesses what consumers are thinking, doing, and feeling within each step of the journey. This analysis helps identify opportunities to improve the customer experience at each touchpoint.
WHAT METHODOLOGIES HELP UNCOVER THE CONSUMER JOURNEY?

W5 uncovers the path to purchase by immersing ourselves in the world of the consumer. In-person and online qualitative methodologies help us explore the routines, feelings, and motivations that shape consumers’ purchase decisions. W5 has years of experience implementing the following array of research methodologies to chart the consumer journey:

**Shop-Alone Ethnography**

W5 consultants interact with consumers in stores or while browsing online and observe their experiences and reactions. W5 consultants often ask questions during interactions with employees, products, or digital touchpoints as well as observe how the consumer reacts to elements of retail or website engagement. A pre- and post-shopping interview allows consumers to reflect on their overall experience.

**Online Journals and Discussions**

Consumers share their experiences shopping for products and services in a personal online journal or as part of an online group discussion. Consumers log in at their convenience and answer a series of questions posed by a W5 moderator. This methodology is ideal for a variety of industries and products, including path to purchase for online transactions. There is also a mobile component (at right) that explores the role of mobile technology in the consumer journey.

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Great for in-person observation of the impact of retail, web, and customer service interactions on consumer behaviors. This methodology can be conducted in brick-and-mortar stores, in homes, online environments, or anywhere consumers engage with brands or where products and services are purchased or used.

This online tool is flexible and can accommodate a variety of consumer journey research applications, including retail ethnography and path to purchase for online brands. An added bonus is the ability to conduct in-depth research with a variety of consumers from different geographical regions and time zones.
Over-the-Shoulder web surfing consists of observing consumers shopping on their preferred device to simulate a natural shopping session. This allows W5 consultants to see which websites and merchants may be already bookmarked, explore how consumers discover options and browse, and uncover payment preferences. This activity is typically performed in conjunction with in-person discussions and provides added context to validate or expand on consumer responses. It is best performed in home as it allows consumers to select the device or devices they prefer or typically use.

A mobile app allows consumers to answer questions, complete assigned shopping activities (e.g. taking pictures of a store visit or screen shots of websites visited), and comment on their shopping experience. W5 consultants design a series of questions, activities, and prompts that encourages consumers to detail what they are thinking, doing, and feeling during each phase of their journey, whether watching TV before their store visit, browsing websites on their mobile device, or examining their purchase in the car after exiting the store.

Mobile Shop-Alongs

Great for exploring specific touchpoints influencing aspects of decision making during the consumer journey including product packaging, signage, website appeal, digital media, or customer service interactions. This research approach can be conducted in any retail or online environment via an internet-enabled smartphone.
VALIDATING CONSUMER JOURNEYS THROUGH QUANTITATIVE METRICS

While consumer journey research is best suited to qualitative exploration, quantitative research can play a valuable role in validating learning. A supplemental online survey can provide statistically reliable detail about the steps along the path to purchase, as well as assess overall consumer satisfaction at various touchpoints during the journey.

Leveraging quantitative insight in consumer journey mapping helps identify salient opportunities to enhance consumers’ experience and prioritize issues in the order they should be addressed.

Quantitative analysis of consumer journey steps is best suited for those who:

- Desire statistically significant rigor to validate strategic decision making
- Have multiple target consumer segments for which they want to investigate and identify differences in the consumer journey
- Seek to gauge and compare customer satisfaction with competitor brands along each step of the consumer journey to identify opportunities for differentiation and competitive advantage

Qualitative and Quantitative Research Complement a Consumer Journey

STEP 1: Initial Qualitative Research

Utilizing a series of qualitative methodologies this phase of the process holistically explores the consumer journey by establishing initial hypotheses of steps and relevant touchpoints in consumers’ path to purchase.

OPTIONAL STEP 2: Quantitative Validation

Next, utilizing marketplace insight gained in the qualitative research, W5 employs an online survey utilizing questions specific to each step along the journey. The questionnaire assesses the relevance of each hypothesized step among a broader, yet targeted, audience to determine which steps are essential, and to what degree influential, in the purchase process.
UNDERSTANDING QUANTITATIVE RESULTS

Quantitative data can be incorporated into a customized journey map, creating a visual representation of findings, including individual steps and touchpoints.

There are several benefits to applying statistical support to consumer journey research, including verifying relevance and steps in consumers’ path to purchase among a larger sample of the population and variances in consumer perceptions.

An advantage of employing statistical analysis is its ability to pinpoint opportunities to fine-tune the branded consumer journey experience. Identifying those touchpoints at which a brand excels and those identified as underperforming can provide a deeper understanding of consumers’ engagement and their immediate preferences for that experience. This information creates a branded “ecosystem” where each touchpoint leads to further engagement with the brand itself.
HOW DOES MAPPING THE CONSUMER JOURNEY INFORM STRATEGY?

Visually engaging consumer journey maps can be incorporated into a final report or as a standalone deliverable to illuminate the journey in an easy-to-understand manner. Additional design-driven deliverables, such as consumer journey factsheets and video highlight reels, help socialize research results, bringing consumers and their journey to life.

Research insights commonly trigger creative and interactive strategies by defining key steps in the purchase process by mapping out and pinpointing influences on emotional and rational decision making, and the subsequent behaviors of consumers throughout the purchase journey.

Understanding consumers’ decision-making process offers an opportunity to develop messaging strategies that influence consumers more effectively.

Consumer journey research reveals multiple opportunities for creative and interactive strategy. For example:

- A brand can learn they need to reduce barriers to purchase at a specific step in the consumer journey.

- A brand may find consumers express a strong desire for the brand in the exploration stage, but consideration of alternatives may increase in the lead-up to purchase necessitating stronger engagement throughout the entire purchase process.

- A brand might do well at point of purchase, but may improve strategies to increase brand awareness in earlier stages of the journey, leading to greater conversion.
“OUTDOOR TRADITIONALIST”

This shopper type is discerning in their adoption of new outdoor hiking gear. They are not early adopters, but prefer to wait for media validation and confirmation from early adopter friends before making a purchase. They define value as purchasing with confidence and the longevity of their outdoor gear.

**JOURNEY TOUCHPOINTS**

**EXPLORE**
- Identifying needs, discovering options
  - Blog, social media, ads build awareness

**COMPARE**
- Cyclical process of comparing options
  - ONLINE: Browse expert and user reviews, to narrow options
    - **Key Resources**
      - Blog reviews
      - Social media reviews
      - Friend testimonials
  - IN-STORE: Seek in-person impressions of hiking boots
    - **Pathways**
      - Unguided browsing
      - Visual merchandise
      - Service reps

**INTERACT**
- Testing and experiencing
  - **Purchase Threshold**
    - Interacting with products is key to purchase decision; serves as confirmation of research and comparisons
  - Final discussion with customer service

**CELEBRATE**
- Sharing and discussing
  - **Purchase**
    - Customer makes the purchase in-store or online
  - **Share**
    - Customer shares their purchase in-person with friends and family and online via social media

**EMOTIONAL JOURNEY**

- Cross-channel communications strategy can support product awareness
- Sales events and online promotions narrow the consideration set
- Refine customer service expertise to assist shoppers in finding ideal products for their needs
- In-store interactive experiences promote product knowledge
- Social media strategy to help celebrate purchase

**QUOTES**

- “My hiking boots are getting older and I’m intrigued by all of the new options and shoe technology I have seen.”
- “There are so many options! It’s really overwhelming. I have no idea what I need.”
- “The store can be daunting. I would love to buy online, but I would just feel more comfortable visiting the store.”
- “Trying on all the boots is kind of fun! It gives me a better sense of what is just right for me.”
- “I’ve found the perfect pair for me! I like to share pictures of them on Facebook and Instagram.”
CAN I USE CONSUMER JOURNEY RESEARCH IN MY INDUSTRY?

Consumer journey research is, first and foremost, about the consumer and their experiences which creates a wealth of opportunity across industries. W5 conducts consumer journey research for Fortune 500 and advertising agencies working within industries including, but not limited to:

- **Apparel and Accessories**
  National Retailer, Specialty, Big Box

- **Healthcare**
  Patients, Physicians, Healthcare Networks

- **Consumer Goods**
  Food and Beverage, Health and Beauty, Household Products

- **Information Technology**
  Wireless Carriers, Manufacturers, Retail Outlets

- **Financial Services**
  Banking, Investments

- **Insurance**
  Health, Automotive, Life

- **Food and Beverage**
  Dining, Casual Dining, QSR

- **Leisure/Entertainment**
  Hotels, Resorts, Airlines, Venues, Events
W5 customizes each consumer journey engagement, tailoring research design to fit the goals at hand.

At W5, recent consumer journey studies have resulted in understanding decision pathways for wireless phones, awareness and consideration in the home bath market, various purchase drivers in grocery stores, and key behaviors that define a nonprofit’s donors. The following case study provides an overview of our customized research approach, from designing and applying an appropriate methodology to developing a takeaway deliverable outlining key solutions.
A premium apparel company partnered with W5 to understand how consumer segments shop for active and lifestyle accessories. Consumer journey research was conducted to identify opportunities and barriers to purchase in the retail and online environments.

**Approach**

W5 developed a dual-phase qualitative approach, consisting of Day-in-the-Life Diaries and Shop-Along Interviews, to explore two key segments' shopping behaviors for active and lifestyle accessories. Day-in-the-Life Diaries provided foundational information regarding each segment's daily behavior, media intake, and overall perceptions of the category. Shop-Along Interviews with the same cohort examined purchase triggers and barriers in-depth. W5 ethnographers conducted the Shop-Along Interviews in-store and online to explore segments' multi-channel behaviors before, during, and post-purchase.

**Results**

W5 identified cultural and environmental barriers to purchasing the client's brand both in-store and online. This information was used to refine the brand's communication strategies, online presence, and in-store displays to optimize appeal and engagement among each segment. W5 also developed a Consumer Journey Map detailing the main motivations, touchpoints, and barriers influencing the consumers' path to purchase. The map also highlighted opportunities to promote appealing product features shoppers were unaware of when browsing and selecting accessories.
W5 is a boutique custom marketing research firm. We focus on answering who, what, when, where, and why people relate to products, services, and brands. W5 conducts full-service marketing research and research strategy services for Fortune 500s and leading advertising agencies.

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